

Risk Based Internal Audit (RBIA)

Background:

The evolvement of financial instruments and markets has enabled banks and financial institutions to undertake varied risk exposures. In the context of these developments and the progressive deregulation and liberalization of the Indian financial sector, having in place effective risk management and internal control systems has become crucial to the conduct of banking/financing business. This has become more significant after Reserve Bank's move towards risk-based supervision (RBS) of banks. A similar supervision is therefore required for financial institutions other than banks. A sound internal audit function plays an important role in contributing to the effectiveness of the internal control system. The audit function should provide high quality counsel to management on the effectiveness of risk management and internal controls including regulatory compliance by the entity. Historically, the internal audit system has been concentrating on transaction testing, testing of accuracy and reliability of accounting records and financial reports, integrity, reliability and timeliness of control reports, and adherence to legal and regulatory requirements. However, in the changing scenario such testing by itself would not be sufficient. There is a need for widening as well as redirecting the scope of internal audit to evaluate the adequacy and effectiveness of risk management procedures and internal control systems in the entity.

To achieve above said objectives, entity needs to move towards risk-based internal audit which will include, in addition to selective transaction testing, an evaluation of the risk management systems and control procedures prevailing in various areas of a entity's operations. The implementation of risk-based internal audit would mean that greater emphasis is placed on the internal auditor's role in mitigating risks. While focusing on effective risk management and controls, in addition to appropriate transaction testing, the risk-based internal audit would not only offer suggestions for mitigating current risks but also anticipate areas of potential risks and play an important role in protecting the entity from various risks.

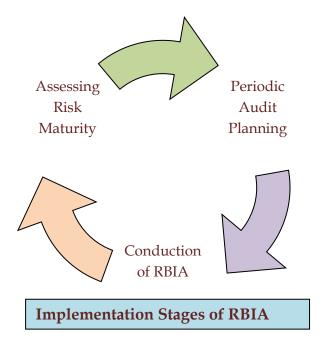
What is Risk Based Internal Audit

Risk based Internal Audit (RBIA) is an internal methodology which is primarily focused on the inherent risk involved in the activities or system and provide assurance that risk is being managed by the management within the defined risk appetite level. It is the risk management framework of the management and seeks at every stage to reinforce the responsibility of management and BOD (Board of Directors) for managing risk.

Risk based internal audit is conducted by internal audit department to help the risk management function of the company by providing assurance about the risk mitigation. RBIA allows internal audit to provide assurance to the board that risk management processes are managing risks effectively, in relation to the risk appetite.

(Source: https://en.wikipedia.org/wiki/Risk_based_internal_audit)

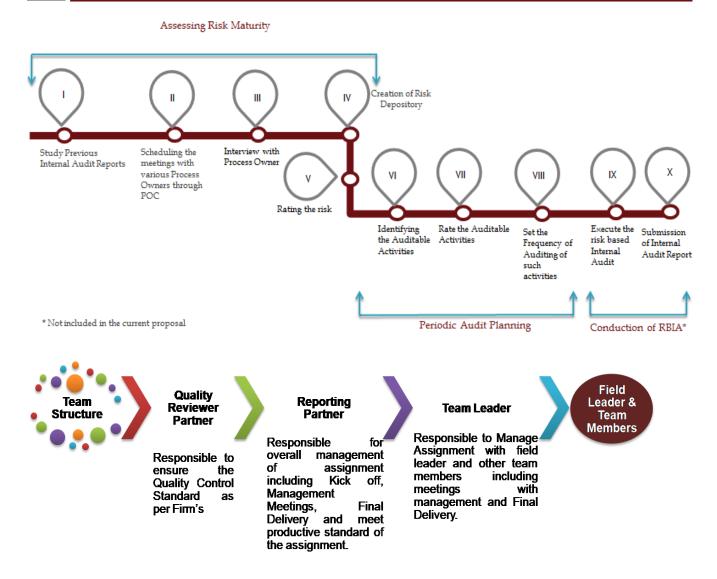
We define Risk Based Internal Audit as the integration of internal audit to entity's risk management framework



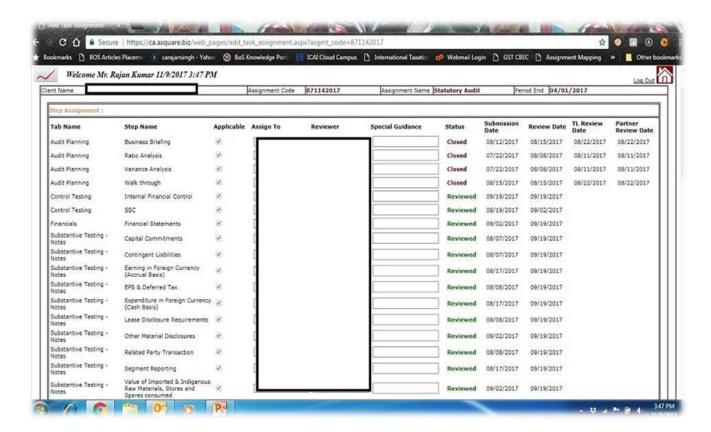
Our Methodology

Our time-tested methodology will ensure the timely and efficient completion of the assignment. Our methodology, work plan, timelines, miles stones and key staff to be deployed are given below:

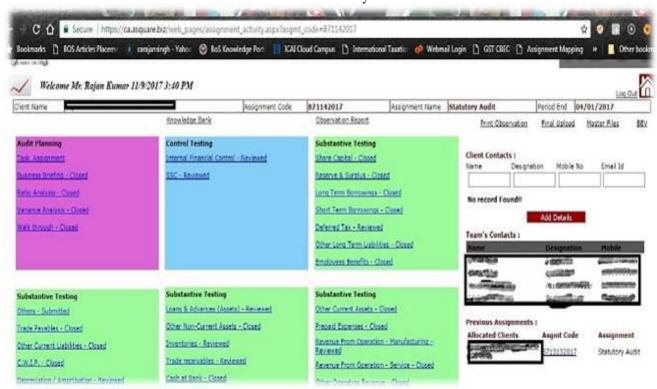
Execution Process

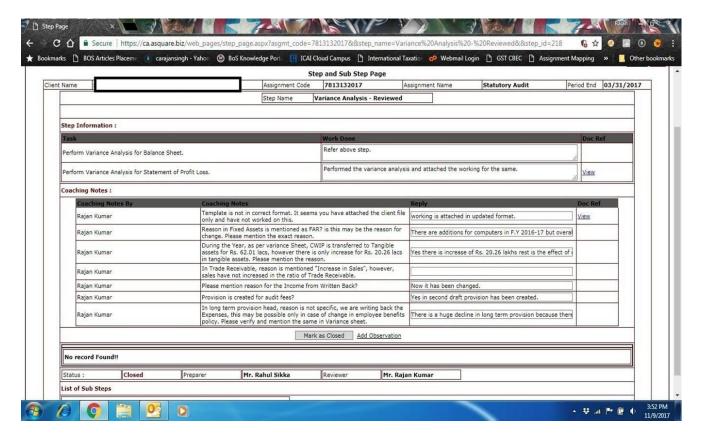


We strictly follow two level review system in all of our assignments and have implemented the audit software in our firm to ensure the operating and efficiency of the said maker-checker concept. The snapshot of the said software are as follows:



Each Auditable Activity is assigned to respective team member, which shall be further reviewed by respective senior team member. In case reviewer is other then the team leader, team leader also has to review the auditable activity and submit to Partner for final review.





Detailed audit steps are pre-configured to each auditable activity. Team has to ensure that all the audit steps are completed in all respect. In case team perform additional audit step, team can enter the same as well other than the pre-defined steps.

Our unique approach clubbed with use of the audit software ensure the implementation of PDCA, a time-tested quality policy which stands for Plan, Do, Check & Act.